UniCredit Unlocked

Delivering purpose-led growth for the long term

2Q22 & 1H22 Group Results Milan, 27 July 2022

> Empowering Communities to Progress.

Excellent results, well positioned to face macro headwinds



Outstanding results: strongest 1H and 2Q in at least a decade delivering across all levers and businesses ahead of plan



Russia de-risked: at minimum cost with disciplined management



Well positioned for deterioration in the macro – including a recession – given capital strengths, credit quality, conservative provisioning, overlays



On track for 2021/22 shareholder distributions with significant capacity to continue



Embedded ESG throughout the Group with tangible results and delivering on our purpose

We are **Unlocking** the value of UniCredit focusing on industrial transformation and on the **levers under our own control**

Russia: disciplined management of exposures resulting in solid capital position

∂ • ⓐ > ≫

CET1r well above UniCredit Unlocked target range and up Q/Q even in the pro-forma 'extreme loss' scenario



1. Delta since 8th March excluding change in FX hedging and additional intragroup exposures (as per page 3 of 1Q22 market presentation) 4

2. Export Credit Agency guarantees of c.0.6bn

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3. Pro-forma for 1.6bn (or -55bps as of 4Q21) share buy back 2021 (1st tranche)

- 4. Source: Electronic Broking System (EBS)
- 5. For local participation data available as of end of prior quarter
- 6. Including FX impact on RWAs

Ahead of Unlocked despite 'slowdown', well prepared for potential 'recession'

Confirmed full UniCredit Unlocked distribution plan under 'slowdown' scenario, and majority under 'recession' scenario

Updated: **'slowdown'** scenario

UniCredit Unlocked

Updated: **'recession'** scenario



More conservative assumptions

UNICREDIT FOOTPRINT



ROBUST PERFORMANCE EVEN IN 'RECESSION' SCENARIO



Solid foundations with which to face macro shocks

All data Group excl. Russia

1. GDP growth and inflation of Group footprint are calculated based on a GDP and inflation weighted average of the respective countries (excl. Russia)

2. Distribution subject to supervisory and shareholder approvals

Strong line of defence: reduced NPEs, strong overlays, robust credit book

Uniquely positioned to face macro headwinds...

Low NPEs with improved quality Robust credit position Strong coverage and overlays HIGH EXISTING OVERLAYS **GROSS NPE HIGH QUALITY STARTING POINT...** 5.0% **CORPORATE & SME CREDIT BOOK** UPDATED 'SLOWDOWN' SCENARIO INDIVIDUALS Ratio S OVERLAYS COULD ABSORB ALL High-risk² exposure at ... Analysis of potential ADDITIONAL LLPs effects from stressed c.1bn Stock 25.3bn inflation and interest UPDATED 'RECESSION' SCENARIO < 5% < % rates confirms OVERLAYS COULD ABSORB resilience of 2.8% Focus Enterprises³ Total Group SIGNIFICANT PORTION OF portfolio debt portfolio EaD EaD ADDITIONAL LLPs repayment capacity 13.1bn **BAD LOANS** TOTAL COVERAGE RATIO¹ PAST DUE Stage 1, 2 and 3 provisioning over gross loans, ... COMPLEMENTED BY PRE-EMPTIVE ACTIONS UTP 2.7 Refocusing commercial efforts on product mix and clients UTP from 47% FY19 1H22 of NPE stock 49.2% More targeted approach to new business to 70%, now to be outsourced at 1.9 Shifting majority from Bad Loans to UTP, Gross NPE low cost Frontloading of costs reductions w/o impacting business growth improving NPE vintage vs. pre Covid coverage Peers¹ UniCredit¹

2022 figures Group excl. Russia. Stated figures for previous years

- 1. Source: EBA transparency exercise and publicly available data; as of FY21; Selected peers: BBVA, Banco BPM, BNP Paribas, Commerzbank, Credit Agricole S.A., Deutsche bank, Erste Bank Group, ING, Intesa San Paolo, Raiffeisen Bank International, Santander, Société Générale; UniCredit data as of 2022 Group incl. Russia for comparison purposes
- 2. Performed assessment on selected Enterprises portfolio. See Annex for additional details. Total EaD reported including only Enterprises and Individuals segments, Enterprises split based on managerial industry clustering
- 3. Corporates & SMEs belonging to energy intensive sectors and/or those exposed to supply chain constraints, before bottom-up exposure considerations and potential government support measures



Strong line of defence: solid capital with organic generation above target

Uniquely positioned to face macro headwinds...



2022 figures Group excl. Russia except for CET1 ratio; Stated figures for previous years

1. CET1r FL from publicly available data; Peer group: BBVA, Banco BPM, BNP Paribas, Commerzbank, Credit Agricole S.A., Deutsche bank, Erste Bank Group, ING, Intesa San Paolo, Raiffeisen Bank International, Santander, Société Générale

- 2. Average of quarters Y/Y growth rate, calculated on a like for like basis.
- For ROTE @13%: Net Income adjusted for one-offs as per market presentation. Capital adjusted at 13% CET1r.

Delivering excellent results, best first half and 2Q in at least a decade

3 LEVERS

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Largely under management control giving confidence in our strategic plan



RESULTS						
	2022	excl. Russia		1H22	excl. Russia	
In million		Y/Y	Group		1H/1H	Group
Net Revenue	4.352	+12%	4.782	9.088	+10%	8.515
o/w Revenue	4.461	+5%	4.780	9.248	+5%	9.796
o/w LLP	-108	-72%	2	-161	-70%	-1.281
Total Costs	-2.288	-4.4%	-2.358	-4.577	-3.4%	-4.702
GOP	2.172	+17%	2.422	4.671	+15.3%	5.094
Net Profit ¹	1.482	+67%	1.818	2.672	+59%	2.092
RoTE	13.0%	+5p.p.	15.1%	11.7%	+4p.p.	8.7%
RoTE @13%	15.7%	+6 p.p	18.0%	14.1%	+5 pp	10.4%
C/I Ratio	51.3%	-5p.p.	49.3%	49.5%	-4p.p.	48.0%
CET1r			15.73%			15.73%

Completed first 2021 share buyback tranche of 1.6bn, equal to 7.4% of share capital Submitted remaining 1.0bn to ECB for approval²

All figures related to Group excl. Russia except CET1r, or unless otherwise stated

1. Net Profit adjusted for AT1 and Cashes 2. Distribution subject to supervisory and shareholder approvals

Client Solutions diversified offering as key engine for organic revenue growth



We are performing above **Un**iCredit **Un**locked and delivering across **all our levers**

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All regions delivering above UniCredit Unlocked and at record levels



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Financial highlights – S. Porro, CFO

Closing remarks





2Q22 financial highlights

Key recent financial events

- 2021 first share buyback tranche of 1.6bn completed with all shares cancelled on 19/07/2022 (162m shares equal to 7.4% of share capital)
- Executing strategy to reduce NPEs:
 - disposal of c.2.0bn of UTP portfolio
 - disposal of c.1.3bn of NPL portfolio
 - signed partnership with Prelios for management of UTP loans in Italy
- EGM in 3Q22 for shareholder authorisation to increase the number of shares to be purchased for 2021 second share buyback² tranche of 1.0bn

All figures related to Group excl. Russia	2Q22	vs 1Q22	vs 2Q21
Net Revenue	4.4bn	-8%	+12%
o/w Revenue	4.5bn	-7%	+5%
o/w LLPs	-0.1bn	n.m.	-72%
Net Profit ¹	1.5bn	+24%	+67%
Cost/Income ratio	51%	3 p.p.	-5 p.p.
Cost of Risk	10bps	+5bps	-26bps
RoTE	13.0%	+3 p.p.	+5 p.p.
CET1 ratio (Group incl. Russia)	15.73%	+173bps	+22bps
Diluted EPS	0.69	+26%	+73%

1. 2Q22 stated net profit for Group incl. Russia at 2.0bn, +>100% Q/Q and +95% Y/Y. 2Q22 stated net profit for Group excl. Russia at 1.7bn, +40% Q/Q and +74% Y/Y

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Revenue up 5% Y/Y driven by net interest and fees

Net revenue growth Y/Y supported by strong commercial activity and resilient asset quality

Revenue, bn



Net Revenue quarterly evolution by item, bn



Net revenue 4.4

+12% Y/Y

Net interest income up 7% Q/Q driven by improving rates



All figures related to Group excl. Russia

1. Net contribution from hedging strategy of non-maturity deposits in 2022 at 244.0m, -50.2m Q/Q and -124.2m Y/Y 2. Other includes: margin from impaired loans, time value, FX effect, one-offs and other minor items

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Net interest income outlook benefitting from improved rate environment



ECB Deposit Facility rate

UniCredit Unlocked vs. managerial scenario



Assumptions on sensitivity

- ECB deposit rate increases by 50bps in July 2022, further +25bps by year-end 2022 and additional +25bps by 1H23. Remain stable at 50bps thereafter
- ELF¹ and tiering contribution fully removed with ECB deposit facility rate at zero
- TLTRO: based on contractual terms and ECB deposit facility rate path
- From +50bps to +100bps ECB deposit facility rate, incremental benefit for every 10bps progressively decreasing from +100m to +80m



Fees +1% Y/Y leading to a record first half

Benefit of diversification as strong financing and transactional fees offset market driven decline in investment fees



Cost base down 4% Y/Y with effective management control

Prior actions to frontload key cost initiatives delivering compelling results despite inflation



Low defaults sustain CoR while maintaining forward looking overlays

New additional overlays largely on energy intensive sectors set aside in 2Q22, offset by releases of prior ones



Continued **positive development of default rate** leading to low NPEs inflows



All figures related to Group excl. Russia 1. Gross of overlays released

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Further reduction of gross and net NPE ratios and improved NPE mix



All figures related to Group excl. Russia

Gross NPE ratio for Group excl. Russia using more conservative EBA definition is 2% at 2Q22, compared to weighted average of EBA sample banks of 1.9% (as of 1Q22)

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RWAs down 4% Q/Q mainly thanks to optimisation and procyclicality tailwinds





Strong organic capital generation underpinning record CET1r at 15.73%

CET1r also positively impacted by capital reserves and other items



As of 30 Jun 22: +10bps parallel shift of BTP assets swap spread has -2.1bps pre (-66m) and -1.5bps post tax (-48m) impact on the fully loaded CET1 ratio

Introductory remarks

Financial highlights

Closing remarks – A. Orcel, CEO

Annex



Improving 2022 guidance and confirming financial resilience over plan

	2022 GUIDANCE ¹	ROBUST PERFORMANCE EVEN IN 'RECESSION' SCENARIO	
Net revenue	>16.7bn		UNICREDIT UNLOCKED FINANCIAL AMBITION Group excl. Russia
Net interest	c. 9.2 bn	COST OF RISK (Avg. p.a. 2022-2024)	30-35 bps
Costs	c. 9.5 bn	NET PROFIT (2024)	c.4.3
Cost / Income	c. 55 %	ORGANIC CAPITAL	bn
Net profit	c. 4.0 bn	GENERATION (Avg. p.a. 2022-2024)	c.150 bps
Cost of risk	< 30 bps	DISTRIBUTION (2021-2024)	≥16 bn
CET1r ²	>13%	UniCredit Unlocked Updated 'slowdown' scenario Updated	recession' scenario

Another important step in the delivery of UniCredit Unlocked

2Q22 confirms our growth trajectory while maintaining a conservative approach and positions us ahead of competitors to face macro headwinds with a well managed Russia exposure

CONTINUE TO BEAT UNICREDIT UNLOCKED BUSINESS PLAN

Delivered best 1H in the last 10 years in GOP and Profit before Tax¹

Outperformed Unlocked guidance across our three financial levers

All our regions and our product factories delivering strong results WELL PREPARED TO FACE MACRO HEADWINDS

Unwavering commitment to UniCredit Unlocked imperatives

Strong starting position to face uncertainty with prudent overlays and provisioning

Determined to deliver sustainable results and returns

AND BUILDING FOR TOMORROW

Continue supporting our clients' just and fair transition ...



... with strong environmental lending at 5.5bn and social lending at 2.6bn during 1H22

We recognise our important role in supporting the real economy and will continue to bolster businesses, with the aim of generating positive impacts for our communities through social finance and donations





Financial highlights

Closing remarks – A. Orcel, CEO





Group P&L and selected metrics

			Group			Group excl. Russia
All figures in bn Unless otherwise stated	2Q21	3Q21	4Q21	1Q22	2Q22	2Q22
Revenue	4.4	4.4	4.4	5.0	4.8	4.5
Costs	-2.5	-2.4	-2.5	-2.3	-2.4	-2.3
LLPs	-0.4	-0.3	-0.8	-1.3	0.0	-0.1
Net Operating Profit	1.6	1.7	1.2	1.4	2.4	2.1
Systemic Charges	-0.1	-0.2	-0.1	-0.7	-0.1	-0.1
Integration Costs	-0.0	-0.0	-1.3	-0.0	0.0	0.0
Stated Net Profit	1.0	1.1	-0.9	0.3	2.0	1.7
Net Profit	1.0	1.1	0.7	0.3	1.8	1.5Used for distribution
Cost / Income ratio, %	56	55	56	47	49	51
Cost of Risk, bps	33	27	73	114	0	10
Tax rate, %	24%	25%	n.m.	55% ¹	19%	22%
CET1r, %	15.50%	15.50%	15.03%	14.00%	15.73%	-
RWA	327.7	328.0	322.0	329.9	316.7	298.4
RoTE, %	8.0%	8.8%	5.5%	2.3%	15.1%	13.0%
Diluted EPS, Eur	0.43	0.48	0.30	0.13	0.84	0.69
Tangible book value per share, Eur	23.5	24.0	23.9	24.2	25.9	-

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2022 CET1 ratio walk

CET1r, % including threshold impacts on capital and RWA



- 1. Details at page 4
- 2. 2022 cash dividend is accrued at 35% of Net Profit Group excl. Russia, net of AT1, CASHES coupons and impacts from DTAs from tax loss carry forward contribution (zero in 1Q22 and 6m in 2Q22)
- 3. 2nd tranche of 1.0bn share buy back submitted to ECB

- 4. 2H distributions are based on cash dividend accrual (see footnote 2)
- plus AT1 and CASHES coupons if conditions are met or discretion is exercised
- 5. Subject to supervisory and shareholder approvals



Russia exposure details

		EXPOSURE ITAL IMPACT		REME LOSS ESSMENT ¹	-		F OF 1H22 P&L AND EQUITY MPACTS		RESIDUAL ² IMPACT FROM EXTREME LOSS ASSESSMENT ¹		
Exposure, bn		2nd July		22nd of July	Tak in 1H		Tak in 20		1Q22 market presentation	22nd of July	
CET1r impact	bn	bps	bn	bps	bn	bps	bn	bps	bps	bps	
Participation	-3.5 ³	-54 ⁴	-3.5	³ -54 ⁴	+0.9 ³	+2 ⁴	+1.5 ³	+52 ⁴	+4 ⁴	-54 ⁴	Higher impact from RUB appreciation and 2Q22 capital generation ; prudent approach in 1Q resulted in limited release of provisions in 2Q
Derivatives	-0.8	-29	-0.3	-9	-0.1	-2	+0.0	+0	-15	-9	Intragroup only and fully collateralised; -0.1bn taken in 1H22 is the cost incurred in 1Q22
Cross-border exposure ⁵	-2.8	-89 ⁴	-1.4	-38 ⁴	-0.7	-30 ⁴	+0.1	+10 ⁴	-14 ⁴	-8 ⁴	Releases in cross-border mainly thanks to
Additional intragroup exposure ⁶	-0.3	-9	-0.3	-9					-12	-9	repayments and exposures reduced further by actively working with clients
Total impact	-7.2	-180	-5.4	-110	+0.1	-30	+1.6	+62	-36	-80	
		14.20%	Improved from 1Q22 market	n 12.99% as of presentation				15.73%	13.65% pro-forma as of 1Q22	14.93%	
Strong cross-border expose reduction thanks to proact actions at minimum cost			7 bn ⁷ h, executed de-ri s exposure at a mi r	sking N	.40% on-local exposu eduction	re		Obps I impact	o/w <mark>30</mark> bps taken in 1H22	c.28% Absorbed	Lower absorbed % Q/Q driven by the participation capital generation and RUB appreciation which also meaningfully benefited 2Q22 CET1r

1. 'Extreme loss assessment' includes certain financial and credit assumptions and cross border recoverability of c.50%

2. Hypothetical impact on CET1r if extreme loss scenario materialises (not UniCredit base case); Residual means not already reflected in actual 2022 CET1r

7. Delta since 8th March excluding change in FX hedging and additional exposure (as per page 3 of 1Q22 market presentation)

5. Net of Export Credit Agency guarantees of c. 0.5bn

6. Net of Export Credit Agency guarantees of c. 0.1bn

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- Incl. P&L and Capital
 Incl. movement in RWA

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Loan and deposit volumes

2Q22 avg gross commercial performing loans, bn		vs 1Q22	Gross customer performing loan rates 2Q22 <i>(vs 1Q22)</i>	2Q22 avg commercial deposits, bn	vs 1Q22	Customer deposits rates 2Q22 <i>(vs 1Q22)</i>
Italy	166	-0%	1.79% (+4bp)	196	+1%	0.01% (flat)
Germany	114	+2%	1.78% (+5bps)	135	+0%	0.10% (-9bps)
Central Europe	88	-0% At constant FX	1.82% (+20bps at constant FX)	92	+1% At constant FX	-0.26% (-13bps at constant FX)
Eastern Europe excl. Russia	31	+5% At constant FX	3.69% (+6bps at constant FX)	40	+1% At constant FX	-0.23% (-11bps at constant FX)
Group excluding Russia	399	+1%	1.94% (+9bps)	464	+1%	-0.04% (-6bps)
Russia	12	-17% At constant FX	6.91% (+120bps at constant FX)	14	-1% At constant FX	-6.28% (-220bps at constant FX)
Group	411	+1%	2.08% (+13bps)	477	+1%	-0.22% (-14bps)

Client Solutions - quarterly evolution



Total Financial Assets



Spill-over analysis confirming soundness of Group risk profile



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Group gross loans breakdown by stages



3.8%

1022

52.4%

20.8%

1022

4.7%

75.4%

1Q22

0.2%

2.9%

2Q22

50.0%

21.6%

2Q22

4.7%

75.4%

2Q22

0.3%

 Total loans to customers end-of-period, at face value (i.e. before deduction of provisions), including active repos and (in divisional figures) intercompany, both performing and non performing (comprising bad loans, unlikely to pay, and past due); debt securities and non current assets held for disposal are excluded

Group tangible equity & TBVpS

N° of shares decreased from 2,184m to 2,081m due to '2021 first share buyback tranche' (103m treasury shares as at 30/06/2022)





End notes



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This presentation may contain "forward-looking statements" which includes all statements that do not relate solely to historical or current facts and which are therefore inherently uncertain. All forward-looking statements rely on a number of assumptions, expectations, projections and provisional data concerning future events and are subject to a number of uncertainties and other factors, many of which are outside the control of UniCredit S.p.A. (the "Company"). There are a variety of factors that may cause actual results and performance to be materially different from the explicit or implicit contents or expectations of any forward-looking statements and thus, such forward-looking statements are not a reliable indicator of future performance.

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Information related to this presentation (1/3)

General notes

End notes are an integral part of this presentation.

All data throughout the documents are in $\ensuremath{\textbf{Euros}}$

Numbers throughout the presentation may not add up precisely to the totals provided in tables and text due to rounding

Russia includes the local bank and legal entities, plus the cross border exposure booked in UniCredit SpA

CET1 ratio fully loaded throughout the document, unless otherwise stated

Allocated capital calculated as 13.0% of RWA plus deductions throughout the document

Shareholder distribution subject to supervisory and shareholder approvals

Figures relating to the last quarter 2021 and the first quarter 2022 have been restated to following the reclassification of UniCredit Leasing S.p.A. and its controlled company and of UniCredit Leasing GMBH and its controlled companies out of the non current assets held for sale.

Main definitions

"Clients"	means those clients that made at least one transaction in the last three months
"Cost of risk"	based on reclassified P&L and Balance sheet, calculated as (i) LLPs of the period (annualised in the interim periods) over (ii) average loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets).
"Coverage ratio (on NPE)"	Stock of LLPs on NPEs over Gross NPEs excluding IFRS5 reclassified assets
"Customer Loan"	Net performing and non-performing loans to customers excluding active repos, debt securities, intercompany for divisions
"Diluted EPS"	calculated as Net Profit - as defined below - on avg. number of diluted shares (i.e. outstanding shares excluding avg. treasury and CASHES usufruct shares)
"Gross Comm. Perf. Loan AVG"	Average stock for the period of performing Loans to commercial clients (e.g. excluding markets counterparts and operations); managerial figures, key driver of the NII generated by the network activity
"Gross NPEs"	Loan to customers non performing exposures before deduction of provisions comprising bad loans, unlikely to pay, and past due (including active repos, excluding debt securities and IFRS5 reclassified assets)
"Gross NPE Ratio"	Gross non performing exposures over gross loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)

Main definitions

"Net NPEs"	Loan to customers non performing exposures after deduction of provisions, comprising bad loans, unlikely to pay, and past due (including active repos, excluding debt securities and IFRS5 reclassified assets)
"Net NPE Ratio"	Net non performing exposures over net loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)
"Net profit"	means Stated net profit adjusted for AT1 and CASHES coupons and impacts from DTAs tax loss carry forward contribution; for 2021 also adjusted for non-operating items
"Net revenue"	means (i) revenue, minus (ii) Loan Loss Provisions
"Organic capital generation"	for Group calculated as (Net Profit excluding Russia pre AT1 & CASHES less delta RWA excluding Regulatory Headwinds x CET1r actual)/ RWA
"RoTE"	means (i) net profit – as defined above, over (ii) average tangible equity – as defined below, minus CASHES and DTA from tax loss carry forward contribution
"Stated net profit"	means accounting net profit
"Regulatory headwinds"	Regulatory Headwinds are mostly driven by regulatory changes and model maintenance (impacting on both P&L, RWA and capital), shortfall and calendar provisioning (impacting on capital)
"SBB"	Share buy back - repurchasing of shares by the company that issued them to reduce the number of shares available on the open market
"UTP"	means "unlikely to pay": the classification in this category is the result of the judgment of the bank about the unlikeliness, without recourse to actions such as realizing collaterals, that the obligor will pay in full (principal and/or interest) its credit obligations
"Tangible Equity"	for Group calculated as Shareholders' equity (including Group stated profit of the period) less intangible assets (goodwill and other intangibles), less AT1 component
"TBVpS"	for Group calculated as End-of-Period tangible book value per share equals End-of-Period tangible equity over End-of-Period number of shares excluding treasury shares